FEDERAL JUDICIAL ACADEMY

E-BULLETIN

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Group photograph commemorating the Consultative Workshop on National E-Court Reform Agenda, graced by the Hon'ble Chief Justice of Pakistan, Mr. Justice Yahya Afridi and the Worthy Director General, FJA, Mr. Hayat Ali Shah along with esteemed participants.

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1-Two Day National Judicial Educators' Conference organized in collaboration with United Nations Development Programme (UNDP) (October 10-11, 2025)

FJA, Islamabad — From October 10 to 11, 2025, the Federal Judicial Academy (FJA), in collaboration with the United Nations Development Programme (UNDP), organized a two-day National Judicial Educators' Conference.

The conference aimed to strengthen the capacity of judicial educators by providing a platform for sharing best practices, innovative Judicial training methodologies and contemporary approaches to judicial education.

Discussions focused on joint curriculum development among FJA and provincial judicial academies, adult learning techniques and the integration of modern pedagogical tools in judicial training.

Through panel discussions, expert presentations and interactive sessions, participants exchanged experiences and developed strategies to enhance the effectiveness of judicial education nationwide.

The conference highlighted FJA's commitment to promoting excellence in judicial training through collaboration with international partners.

Worthy Director General, FJA Mr. Hayat Ali Shah and Hon'ble Mr. Justice Rozi Khan Barrech, Judge Federal Constitutional Court of Pakistan at the inaugural session of the course

Mr. Asif Majid Registrar High Court of Sindh heading syndicate discussion

Conference participants during the inaugural session

Hon'ble Advisor, FJA Mr. Justice Miangul Hassan Aurangzeb, Judge Supreme Court of Pakistan and Worthy Director General, FJA, Mr. Hayat Ali Shah presenting momentous to DG, Balochistan Judicial Academy, Mr. Jan Muhammad Gohar

A group photo headed by Hon'ble Advisor, FJA Mr. Justice Miangul Hassan Aurangzeb, Judge Supreme Court of Pakistan and Worthy Director General, FJA, Mr. Hayat Ali Shah with conference participants

2-One Week Professional Development Course under Continuing Legal Education for Members from Quetta and Makran Divisions Bar Associations, Batch-XXII (October 13-18, 2025)

FJA, Islamabad — From October 13 to 18, 2025, the Federal Judicial Academy (FJA) conducted a one-week Professional Development Course under its Continuing Legal Education programme for members from Quetta and Makran Divisions Bar Associations (Batch-XXII).

The course was designed to enhance participants understanding of substantive and procedural law, ethics and effective conduct as court officer. Emphasis was placed on recent legal developments, judgment writing skills and the application of law to complex cases. Bar members are specifically sensitized about the bench's perspective on court matters, for enhanced service delivery.

Through interactive lectures, syndicate discussions and practical exercises, participants strengthened their professional competence and decision-making abilities.

This programme reaffirmed FJA's role in supporting continuous judicial learning across all regions of Pakistan.

Worthy Director General, FJA, Mr. Hayat Ali Shah addressing at the inaugural session

Senior Director (Administration and Finance), FJA delivering lecture

Deputy Director & PSO to Director General, FJA coordinating the syndicate discussion

A group photo headed by The Chief Justice of Pakistan Hon'ble Mr. Justice Yahya Afridi with faculty members, FJA and course participants during academic visit to the Supreme Court of Pakistan

A group photo headed by Hon'ble Mr. Justice Rozi Khan Barrech, Judge of the Federal Constitutional Court of Pakistan with Worthy Director General, FJA Mr. Hayat Ali Shah, course participants and Faculty Members

3-Executive Leadership Program for Officers of the Supreme Court of Pakistan & High Courts (October 20-31, 2025)

FJA, Islamabad — From October 20 to 31, 2025, the Federal Judicial Academy (FJA) organized an Executive Leadership Program for officers of the Supreme Court of Pakistan and the High Courts.

This programme aimed to inculcate leadership, strategic thinking and management skills among senior court officers.

Key areas included emotional Intelligence, financial management and decision-making skills and efficient service delivery within the judicial system.

Through leadership workshops, case studies and expert-led sessions, participants enhanced their capacity to manage administrative challenges effectively. The programme underscored FJA's commitment to strengthening judicial institutions through professional leadership development.

Senior Director (Administration and Finance), FJA addressing the inaugural session

Worthy Director General, FJA Mr. Hayat Ali Shah delivering lecture

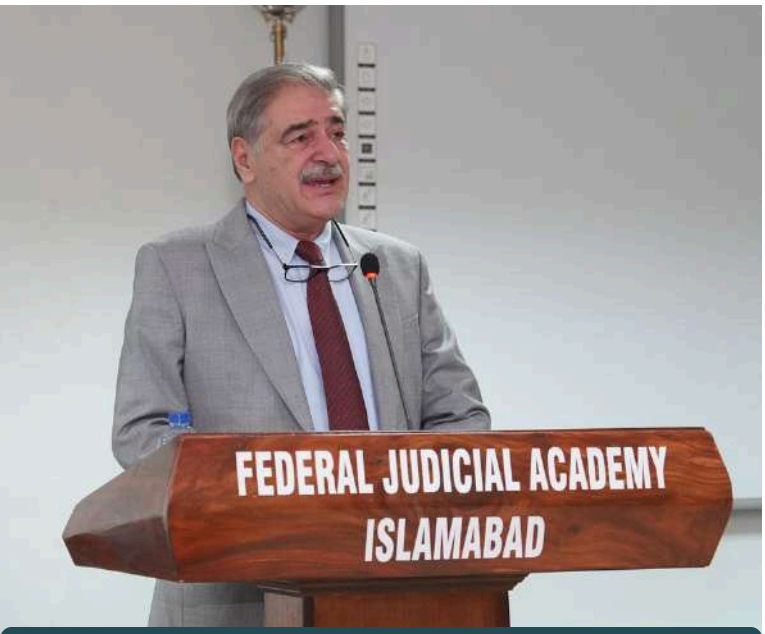
Course participants engaged in group discussion

Worthy Director General of FJA, Mr. Hayat Ali Shah, accompanied by FJA faculty members, gives a tour of the "Child Justice Sensitization Booth" in the FJA lobby

A group photo headed by Worthy Director General, FJA Mr. Hayat Ali Shah with course participants and Faculty Members

4-Training Course for senior most Senior Civil Judges (November 03-08, 2025)

FJA, Islamabad – From November 03 to 08, 2025, the Federal Judicial Academy (FJA) conducted a specialized training course for the senior most Senior Civil Judges.



Worthy Director General, FJA Mr. Hayat Ali Shah, at the inaugural session

The training focused on advanced judicial functions, effective case flow management and consistency in judicial decision-making. It also addressed emerging legal issues, ethical standards and leadership responsibilities at the senior judicial level. Through focused lectures, experience-sharing sessions and syndicate discussions, participants refined their adjudicatory and administrative skills.

The course reflected FJA's commitment to supporting judicial excellence at senior tiers of the judiciary.

Senior Director (Administration and Finance), FJA delivering lecture

Course participants headed by FJA faculty members called on Raja Naeem Akbar, Federal Secretary, Ministry of Law and Justice, Islamabad

Hon'ble Mr. Justice Shakeel Ahmad, Judge Supreme Court of Pakistan addressing the participants at the concluding ceremony

Hon'ble Mr. Justice Shakeel Ahmad, Judge Supreme Court of Pakistan along with Worthy Director General, FJA awarding Certificates of Completion to the course participants

Course participants in group photo headed by Hon'ble Mr. Justice Shakeel Ahmad, Judge Supreme Court of Pakistan with Worthy Director General, FJA Mr. Hayat Ali Shah and Faculty Members

5-One-Week training course under Federal Judicial Education Programme for Civil Judges/Judicial Magistrate from all over Pakistan, Batch-V (November 24-29, 2025)

FJA, Islamabad – From November 24 to 29, 2025, the Federal Judicial Academy (FJA) conducted a one-week training course under the Federal Judicial Education Programme (FJEP) for Civil Judges and Judicial Magistrates from across Pakistan (Batch-V).

The course aimed to enhance judicial competence in civil and criminal adjudication, procedural compliance and judicial ethics. Special emphasis was placed on judgment writing, evidence appreciation and court management practices.

Through interactive sessions, syndicate discussions and practical exercises, participants strengthened their understanding of judicial responsibilities and best practices.

The programme highlighted FJA's continued efforts to build a competent and independent judiciary nationwide.

Mr. Hayat Ali Shah, the Worthy Director General FJA, addresses the participants during the inaugural session

Hon'ble Mr. Justice Jamal Khan Mandokhail, Judge Supreme Court of Pakistan with Worthy Director General, FJA Mr. Hayat Ali Shah at the concluding session

Participants of the course in group photo headed by Hon'ble Mr. Justice Jamal Khan Mandokhail, Judge Supreme Court of Pakistan, Worthy Director General, FJA Mr. Hayat Ali Shah and Faculty Members

6-"National E-Court Reform Agenda" a Consultative Workshop on System Requirements & Challenges (December 03, 2025)

FJA, Islamabad — On December 03, 2025, FJA organized the National E-Court Reform Agenda Consultative Workshop on System Requirements and Challenges.

This workshop aimed to identify institutional, technological and procedural challenges affecting the implementation of the National E-Court Reform Agenda. Discussions focused on system requirements, infrastructure readiness, digital transformation and coordination among justice sector stakeholders.

Through consultative deliberations and expert input, participants proposed practical and sustainable solutions to address existing system gaps.

The workshop underscored FJA's role in facilitating informed dialogue to enhance judicial efficiency, transparency and responsiveness in the digital era.

Participants honoring the national anthem at the commencement of the workshop

The Chief Justice of Pakistan, Hon'ble Mr. Justice Yahya Afridi addressing the workshop participants

Worthy Director General, FJA Mr. Hayat Ali Shah (1), Asif Majid, Registrar, High Court of Sindh (2), Syeda Tanzeela Sabahat, Secretary, Law & Justice Commission of Pakistan (3), Dr. Sohail Munir, Chairperson, Pakistan Digital Authority (PDA) (4) addressing the workshop

Participants of the workshop during the interactive session of workshop

A group photo of workshop participants header by The Chief Justice of Pakistan, Hon'ble Mr. Justice Yahya Afridi, worthy Director General, FJA Mr. Hayat Ali Shah and Faculty Members

7-Training on "Financial Management" for Nazirs/Budget and Accounts Examiners of District Courts from all over Pakistan, Batch-II (December 04-06, 2025)

FJA, Islamabad — From December 04 to 06, 2025, the Federal Judicial Academy (FJA) conducted a training course on "Financial Management" for Nazirs and Budget & Accounts Examiners of district courts from across Pakistan (Batch-II).

The training aimed to enhance participants' skills in financial planning, budgeting, accounting procedures and compliance with financial regulations.

Emphasis was placed on transparency, accountability and effective utilization of public funds.

Through expert-led sessions and practical exercises, participants improved their capacity to manage court finances efficiently. The programme reflected FJA's commitment to strengthening financial governance within the judicial system.

Worthy Director General, FJA Mr. Hayat Ali Shah addressing the inaugural session

Worthy Director General, FJA Mr. Hayat Ali Shah, alongside faculty members, FJA awarding certificates to participants

A group photo headed by Worthy Director General, FJA Mr. Hayat Ali Shah with course participants and Faculty Members

8-Consultative Workshop with Judiciary and Bar on Development of a National Strategy against Organized Crime in Pakistan conducted in collaboration with UNODC (December 10, 2025)

FJA, Islamabad — On December 10, 2025, the Federal Judicial Academy (FJA), in collaboration with the United Nations Office on Drugs and Crime (UNODC), organized a consultative workshop with the judiciary and bar on the development of a National Strategy against Organized Crime in Pakistan.

This workshop aimed to foster dialogue among key stakeholders to address legal, procedural and policy challenges posed by organized crime. Discussions focused on legislative frameworks, inter-agency coordination and effective prosecution mechanisms.

Through consultative sessions and expert insights, participants contributed recommendations for a comprehensive national strategy. The workshop highlighted FJA's commitment to supporting collaborative approaches for combating organized crime and strengthening the rule of law.

An interactive discussion session with the learned panelists at the workshop

Mr. Tariq Khosa, UNODC (left), Hon'ble Advisor, FJA Hon'ble Mr. Justice Miangul Hassan Aurangzeb, Judge Supreme Court of Pakistan (center) and Ms. Beenish Zia, Center for Human Rights (right), addressing the conference participants

A group photo headed by Hon'ble Advisor, FJA Mr. Justice Miangul Hassan Aurangzeb, Judge Supreme Court of Pakistan and worthy Director General, FJA, Mr. Hayat Ali Shah with workshop panelists and participants

9- Leadership and Management Training Course under Federal Judicial Education Programme (FJEP) (December 15-20, 2025)

FJA, Islamabad — From December 15 to 20, 2025, the Federal Judicial Academy (FJA) conducted a Leadership and Management Training Course under the Federal Judicial Education Programme (FJEP).

The course was designed to develop leadership, managerial and decision-making skills among judicial officers. Key themes included organizational leadership, strategic planning, communication skills and effective management of judicial institutions.

Through interactive workshops, case studies and group activities, participants enhanced their leadership capacities and management effectiveness. The programme reaffirmed FJA's commitment to building strong leadership within the judiciary to ensure efficient justice delivery.

Worthy Director General, FJA Mr. Hayat Ali Shah at inaugural session

Mr. Fakhar Zaman, the Director General (Reforms) at the Supreme Court of Pakistan, delivering his lecture

Worthy Director General, FJA Mr. Hayat Ali Shah delivering lecture

Course Participants in group photo with Worthy Director General, FJA Mr. Hayat Ali Shan and Faculty Members

Visits

The Worthy Director General, FJA, presided over a consultative meeting with the UNICEF Delegation held at the FJA (October 02, 2025)

A UNICEF delegation headed by Ms. Jenifer Milton and Ms. Farah Ilyas along with other representatives visited the FJA for a consultative meeting, the meeting was headed by Worthy Director General, FJA Mr. Hayat Ali Shah. Discussions focused on capacity-building on childrens rights and protection and strengthening collaboration in judicial education and training.

Worthy Director General, FJA Mr. Hayat Ali Shah presided over the meeting with UNICEF delegation headed by Ms. Jenifer Milton and Faculty Members, FJA

Hon'ble Advisor, FJA Mr. Justice Miangul Hassan Aurangzeb, Judge Supreme Court of Pakistan Chairs National Judicial Education Coordination Committee (NJECC) Meeting at FJA (October 10, 2025)

Hon'ble Mr. Justice Miangul Hassan Aurangzeb, Judge of the Supreme Court of Pakistan and Advisor to the Federal Judicial Academy, chaired the meeting of the NJECC at the Federal Judicial Academy, Islamabad, to review and coordinate matters relating to judicial education and capacity building efforts among judicial academies.

Hon'ble Advisor, FJA Mr. Justice Miangul Hassan Aurangzeb, Judge Supreme Court of Pakistan, Chair the National Judicial Education Coordination Committee (NJECC) meeting at FJA

Visit of the participants of the 67th Regular Shariah Course from Shariah Academy (October 20, 2025)

On October 20, 2025, FJA hosted the participants of the 67th Regular Shariah Course from the Shariah Academy for an educational visit. This session focused on the practical application of legal training and the harmony between Islamic jurisprudence and Pakistan's contemporary judicial framework. Through expert briefings and facility tours, the visit fostered academic collaboration and provided the participants with valuable insights into the administrative and educational functions of the FJA.

Prof. Dr. Muhammad Akram Director General, Shariah Academy presenting momentous to Worthy Director General, FJA Mr. Hayat Ali Shah

A group photo headed by Worthy Director General, FJA Mr. Hayat Ali Shah with Prof. Dr. Muhammad Akram Director General, Shariah Academy, participants of the course and Faculty Members

Musawi Delegation Visit FJA and met with Director General, FJA and Faculty Members (November 05, 2025)

A delegation from Musawi, led by Barrister Khadija Bukhari, visited the FJA and met with the Worthy Director General, Mr. Hayat Ali Shah. During the visit, Barrister Khadija Bukhari presented a Bench Book to the Worthy Director General. The meeting provided an opportunity for a constructive exchange of views on legal education, judicial capacity-building and Musawi's willingness to enhance institutional collaboration.

Barrister Khadija Bukhari, on behalf of the Musawi delegation, presenting a Bench Book to Worthy Director General FJA Mr. Hayat Ali Shah

DG FJA Meets United Nations Development Programme (UNDP) Delegation (December 04, 2025)

A delegation from the UNDP visited the FJA and met with the Worthy Director General, Mr. Hayat Ali Shah, along with faculty members of the Academy. The meeting focused on areas of mutual interest, including judicial capacity-building, training initiatives, and opportunities for future collaboration. The visit provided an opportunity for constructive dialogue on strengthening institutional cooperation and enhancing professional development programs for judicial officers.

Worthy Director General, FJA Mr. Hayat Ali Shah with the delegation of the United Nations Development Programme (UNDP) and faculty members

Director General FJA Engages TAG International Delegation on Trafficking and Institutional Resilience (December 17, 2025)

The meeting was attended by FJA's Director General, Mr. Hayat Ali Shah, along with Director Academics and Program Syed Muhammad Haroon, while TAG International was represented by Mr. Jim McKee, Director of National Security & Resilience, accompanied by Dilawar Khan, Co-founder and Executive Director of the Centre for Learning Law and Business (CLLB). Discussions focused on the national security implications of human smuggling and trafficking, as well as institutional resilience and capacity-building, reflecting FJA's continued commitment to knowledge-sharing and international collaboration to strengthen judicial and institutional responses to transnational crime.

Worthy Director General FJA Mr. Hayat Ali Shah with Mr. Jim McKee, Director National Security & Resilience, TAG International, and Mr. Dilawar Khan, Co-founder and Executive Director, Centre for Learning Law and Business (CLLB) in a group photo

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